

2012 - 2013

ANNUAL REPORT
THE OSLO CENTER



THE OSLO CENTER
for Peace and Human Rights



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NEW STEPS FORWARD



2012 has been a year for strengthening and extending our program for democracy assistance. Our goal is to assist emerging, vulnerable and fragile democracies. Our efforts are directed towards legal frameworks for a functioning democracy, structures and working principles of political institutions, and to develop a mindset and political culture that supports democratic development.

The Oslo Center works in particular with political parties, governments, parliaments, election commissions and young people from within civil society. We want to stimulate dialogue and to combine political competition and cooperation. We have enlarged our activities during 2012, and our main engagements are in Kenya, Somalia, South Sudan and Burma.

A special event for us was the visit of Burma's Nobel Laureate Aung San Suu Kyi, to Norway and to the Oslo Center, in June 2012. Thanks to the positive developments in the country, Suu Kyi could visit

Norway and other countries – which was a huge inspiration for us. During the last year we have also had several meetings with representatives of the Burmese government, and we are continuing our dialogue for democracy and human rights in the country.

The Oslo Center will pursue activities within the field of human rights, but we will gradually try to integrate them more in our main program: democracy assistance. We will also continue our engagement on the project for a Universal Code on Holy Sites.

During autumn 2012 we started a process for a new strategy for the Oslo Center, which will be concluded at our Board of Directors meeting in May 2013.

A handwritten signature in black ink that reads "Kjell Magne Bondevik".

Kjell Magne Bondevik

President



CONSOLIDATIONS AND NEW INITIATIVES



In 2012, the Oslo Center has been able to increase its activities on democracy assistance, and the office has been strengthened with a new Executive Director and an experienced Program Manager for the Democracy Assistance Program. The Oslo Center has continued to contribute its knowledge and experience to ongoing political processes and democracy development in Kenya, Somalia, Burma and Afghanistan, and it has also established a new program in South Sudan. These countries all are lacking experience of functioning political parties and democratic processes. Their main challenge is good governance and the rule of law based on the principle of human rights.

The Oslo Center is well positioned to give important advice. Close cooperation with international institutions like IDEA and NDI increase the opportunities and capacity to be an active partner in democratization processes.

Another major achievement in 2012 was the completion of the project on Religion and development, and a comprehensive report with recommendations was submitted to the Ministry of Foreign Affairs.

The Board fully supports the strengthened focus on democracy assistance. The Board has started work on a new strategy for the coming years. The strategy will be based on the experiences gained so far and the special competence the Oslo Center represents.

The Oslo Center will continue to strengthen its position as an independent and professional democracy assistance center.

On behalf of the Board, I want to thank the staff for the important work done in 2012!

A handwritten signature in dark ink that reads "Tove Strand". The signature is written in a cursive, flowing style.

Ms. Tove Strand
Chairman of the Board





STRATEGY

The current strategy document was developed for the period 2010–2012, and in October 2012 the Oslo Center started a process of developing a new strategy document, which will be completed in May 2013. The Board had its first discussions on the Center’s Vision, Mission and Values at its meeting in November. This is a process that involves the staff, the board and key partners.

The new strategy will focus on strengthening the Oslo Center as an independent, professional, politically relevant and non-partisan democracy assistance center, which assists fragile states and vulnerable democracies and processes, responding to the needs of the people.

The democracy assistance will focus mainly on working with the legal framework and the political

parties and institutions in the countries where we are engaged. Dialogue and working with and through partners will still be the main working methodology for the Oslo Center.

We will continue our human rights engagement in countries where we are working under the democracy assistance program. Respect for human rights will be promoted through emphasizing the importance of including human rights provisions in all legal frameworks for political parties, political institutions and political processes. Attention will also be given to child rights, the rights of discriminated groups and minorities.

Read more on <http://www.oslocenter.no/en/strategy/>





DEMOCRACY ASSISTANCE

KENYA

Kenya passed a new Election Law and a new Political Party Law in 2011. The Grand Coalition, the political institutions and the Independent Electoral and Boundaries Commission (IEBC), together with the Office of the Registrar of Political Parties (RPP), embarked on the implementation of these new laws, both which are of the highest importance for the strengthening of democracy during the preparation for the election in 2013.

The Oslo Center has been supporting political institutions and political processes in Kenya with specific focus on the legislative framework. In partnership with the National Democratic Institute (NDI), the Oslo Center has continued working with political parties on mechanisms for intra- and inter-institutional cooperation, including support to the Political Parties Liaison Committee (PPLC) mechanism which involves all political parties in Kenya. The Oslo Center has continued helping political parties to comply with the new legislation.

The Oslo Center, in partnership with International IDEA, has worked with IEBC and RPP in developing statutes, regulations, rules and procedures for the implementation of the new legislation. The Oslo Center has also assisted in the development of the draft Campaign Financing legislation.

In partnership with international and national partners, the Oslo Center will continue to assist implementing institutions, including political parties, IEBC and RPP, as they further strengthen the democratic framework, structures, rules, procedures and culture.

Read more on <http://www.oslocenter.no/en/projects/democracy-support-in-kenya/>





SOMALIA

In 2011-2012, a new plan – roadmap - ending the transition, was adopted and paved the way for a provisional constitution passed by the 825-member Constituent Assembly, which had been appointed by the elders. An assembly divided according to the 4.5 power sharing formula between the clans has been the major tool used to distribute seats in both government and parliament since the Transitional Federal Charter (2004).

On August 28, 2012 Honorable Mr. Mohamed Osman Jawari was elected the new Speaker for the House. Under his supervision the parliament conducted the Presidential election on September 10 2012, which resulted in the election of President Honorable Mr. Hassan Sheikh Mohamud. The President appointed the Prime Minister, who appointed the 10 minister cabinet, selected on the basis of a 5.0 formula. The new formula 5.0 instead of 4.5 (based on the four major clans with minority clans counted as half) allowed the traditional minority clans, previously counted as 0.5, to reach a full membership equal to the major four clans. The minorities' power has increased, together with a decreased number of ministers (from 18 to 10). The shift of power is tangible for the major four clans, who not only lose proportionately but also in total numbers in the council.

In November the Oslo Center concluded its first series of workshops with the political associations and parties. This work led to increased capacity for internal democratic processes and understanding of multi-party systems, and their application in Somalia. The work generated concrete recommendations to the government and parliament regarding the steps ahead in order to realize the constitution.

In addition, the Oslo Center has been involved in supporting the constitution-making process by advising the committee of experts and creating space for dialogue between the political institutions, drafters and interest groups.

The Oslo Center will continue to support the Somali process by providing technical advice to the government, parliament and civil society, responding to requests from Somali stakeholders. The Oslo Center is planning to establish its field presence, and to extend its program support and collaboration with local counterparts and political institutions on the ground in Mogadishu.

Read more on <http://www.oslocenter.no/en/projects/democracy-support-in-somalia-2/>

SOUTH SUDAN

South Sudan became an independent state in July 2011 and has embarked on the challenging task of building a democratic nation after years of conflict and decades of underdevelopment. Establishing momentum towards recovery is dependent upon South Sudan's ability to maintain sustained peace, security and leadership commitment to strengthen democratic governance.

The country is still facing unresolved issues with Sudan, such as the demarcation of the border and the implementation of a provisional agreement on the financial dimension related to the production and export of oil. The issues of the Abyei area, corruption, security and citizenship are other vital matters which remain to be settled.

The Transitional Constitution from 2011 guarantees an inclusive and transparent process in revising the constitution, and the process of developing a permanent constitution has started. One major concern in the constitutional review process is how to ensure a wide public involvement in the process, particularly engaging young people and women. The Oslo Center

has initiated dialogue with the South Sudan Youth Participatory Agency (SSYPA) and other stakeholders in South Sudan on establishing a nationwide Youth Dialogue Forum. The Youth Dialogue Forum will be a representative youth forum that will be able to raise issues of concern for young people in South Sudan on governance and other issues.

An assessment visit was made to Juba in South Sudan in November 2012, where we had meetings and consultations with various stakeholders such as SSYPA, the Minister of Culture, Youth and Sport, the UN Representative Hilde Frafjord Johnson, and the Norwegian Embassy. Consultations were also held with NDI, International IDEA and CMI's country representations.

A Round Table conference will be held in Juba in 2013 to develop a framework and working modalities for a permanent Youth Dialogue Forum in South Sudan.

Read more on <http://www.oslocenter.no/en/projects/democracy-support-in-south-sudan/>

MONGOLIA

In 2011 the Oslo Center was invited by International IDEA to assist as lead expert assessing the current political system and legislation. After consulting broadly with the political parties and actors, recommendations were presented for possible review of the legal framework, starting with political party legislation.

Following the recommendations the Oslo Center was requested to assist in the revision of the political party

law. In October 2012 the Oslo Center held numerous consultations in Ulaanbaatar and worked with the national revision committee, contributing to the first draft of a new law.

The Oslo Center will continue its support of the political legislative review process as well as responding to requests from Mongolian stakeholders.

AFGHANISTAN

Afghanistan is still facing the challenge and opportunity of strengthening its political institutions. This includes political parties.

In close collaboration with the National Democratic Institute (NDI), the Oslo Center has continued its support to political parties and political institutions. Several initiatives have been taken by Afghan political actors to build alliances and coalitions. In April and

December, the Oslo Center worked in particular with two of these initiatives, sharing comparative experiences and lessons learned, with specific emphasis on practitioners' perspectives.

Read more on <http://www.oslocenter.no/en/projects/democracy-support-in-afghanistan-2/>

CONCEPT DEVELOPMENT

The Oslo Center believes in dialogue as an important mechanism in inclusive democracies combining political competition and political cooperation. Processes involving dialogue, consensus building and compromise are of great relevance for the strengthening of political trust and stability, for agreeing on issues of national importance and/or in pursuing the reform agenda.

The Oslo Center, as a key partner with International IDEA, has developed a handbook focusing on political

party dialogue to assist practitioners in their work. The guide will be published in 2013.

In close collaboration with the National Democratic Institute (NDI), the Oslo Center has contributed to a research paper on political party identity and policy development. This includes identifying complementary tools for party identity development, analyzing, monitoring and evaluation. The paper will be finalized in 2013.



BURMA

Burma has taken major steps towards democracy. During the last two years hundreds of prisoners have been released, there have been ceasefires between the government and most of the minorities, and freedom of speech has improved. Aung San Suu Kyi and other members of the National League of Democracy (NLD) were elected to the Parliament in by-elections in April 2012.

Despite these important steps, there is still a long way to go to achieve real democracy. The constitution is controlled by the military. Creating sustainable peace with the ethnic minorities is of major importance. Ceasefire is not enough, and there is still fighting in the northernmost state, Kachin. We are also advocating for the Rohingyas' rights to become citizens of Burma. It is more important than ever to continue focusing on human rights issues and the democratic process.

The Oslo Center has put Burma in the spotlight

several times in the past year. The main focus was in June 2012, when Aung San Suu Kyi visited the Oslo Center as a part of her visit to Norway and four other European countries. We have also conducted high level meetings with the president, members of the government, members of the parliament, leaders of opposition parties and leaders of ethnic minorities, both within Burma and in Norway.

The Oslo Center is identifying local partners with whom we can cooperate on organizing dialogue conferences and training, mainly for young ethnic minority people. In November 2012 we contributed to a successful conference for young people in Kachin. We will continue to strengthen the work on dialogue forums in 2013.

Read more on <http://www.oslocenter.no/en/projects/burma/>



RELIGION AND DEVELOPMENT

In September 2012 the Oslo Center finalized the project on Religion and Development and submitted its final report to the Ministry of Foreign Affairs.

Since the launch of the project in March 2011 the Oslo Center has held four public meetings in four of the largest cities in Norway. All the public meetings drew large crowds, brought together various actors and covered a variety of themes within the field of religion and development.

The final report sums up experiences and findings from the project, in addition to presenting several articles on different challenges within the comprehensive theme of religion and development. It also contains interviews with ambassadors, researchers and other stakeholders, and concrete recommendations regarding new approaches to religion and development.

The Oslo Center concludes that religion has to be taken seriously and that we need to raise awareness of religion's organizational and social dimensions within the state administrations. Norway needs to build a greater expertise on religion among development workers and diplomats. This requires, first, a basic understanding of religions and the relationship between religion and society, and second, a more specific and contextual knowledge for those involved in areas where religion influences societal development.

Upon receiving the report, Norway's Minister for International Development, Mr. Heikki Holmås underlined the crucial importance of this project in building a solid development policy and thanked the Oslo Center for a job well done.

Read more on <http://www.oslocenter.no/en/projects/religion-og-utvikling/>





A UNIVERSAL CODE ON HOLY SITES

In cooperation with One World in dialogue (EVID), Religions for Peace (RfP) and Search for Common Ground (SFCG), the Oslo Center has developed a universal code on holy sites. During 2011 and 2012, a number of endorsements have been obtained from interfaith networks and religious communities worldwide. The overall vision of the code is a world where adherents of all religions and traditions can freely and safely visit their holy sites, while the objective is to improve the protection of holy sites and to build trust and promote inter-religious reconciliation. We are exploring options to have a UN resolution adopted in the spirit of the Code. Visits to the UN in New York were undertaken during 2012, aiming to find out whether there is support for the Code and a possibility of developing a UN resolution. This work will continue in 2013.

A pilot project has been implemented in Bosnia-Herzegovina from 2010-2012. The overall goal of this

pilot is enhanced trust and improved relations across religious and ethnic communities in BiH, while the main objective is to improve the protection of religious objects and holy sites in BiH. The local implementing partner has been the Inter-Religious Council (IRC) of Bosnia-Herzegovina, while the project has been monitored and evaluated by the Nansen Dialogue Centre in Sarajevo.

Another pilot began in Israel and Palestine in the autumn of 2012, in cooperation with the Council of Religious Institutions of the Holy Land (CRIHL). This pilot will be supervised by Search for Common Ground.

Read more on <http://www.oslocenter.no/en/projects/a-universal-code-on-holy-sites/>





CHILD RIGHTS IN KENYA

The Oslo Center is actively engaged in promoting the rights of the child in Kenya. The aim of this work is to improve the situation for children in Kenya by raising awareness of, and building capacity to address, children's rights in political and democratic institutions in Kenya. In 2012 the Oslo Center has been mapping the situation on children's rights in Kenya. Based on broad consultations we have decided to focus on juvenile justice. In 2013 we will conduct a baseline study on juvenile justice/diversion in Kisumu county. Further in 2013 we wish to organize dialogue meetings with key decision-makers in the new government at both national and county level, raising awareness of the most pressing issues within the juvenile justice sector.

In addition, the Oslo Center is cooperating with the National Democratic Institute (NDI) Kenya on awareness-raising among youth representatives. A workshop with 28 youth politicians from seven political parties took place in Kitengela in June 2012 with NDI's Inter-Party Youth Forum (IPYF).

In 2013 we wish to continue our cooperation with NDI and IPYF on awareness-raising among youth politicians. Meetings and workshops with IPYF members are tentatively planned at both national and county level. In addition, IPYF is working on a policy document that IPYF would encourage young people elected at the national and county level to implement once they are elected. This policy document will also include issues related to child rights, as discussed during the workshop in June 2012. We will also continue to cooperate with IPYF members who are elected to county assemblies.

Read more on <http://www.oslocenter.no/en/projects/414/>

FREEDOM OF RELIGION

KYRGYZSTAN

The Oslo Center is working with the Norwegian Helsinki Committee and four more NGOs on a project focusing on freedom of religion and belief in Central Asia. In 2012, the Oslo Center, together with the Norwegian Helsinki Committee, has been mapping the situation for religious communities in Kyrgyzstan, while the main focus in 2010 and 2011 was on Kazakhstan. Kyrgyzstan adopted a strict law on religious matters in 2009, and further amendments to this law were adopted at the end of 2012. These amendments represent additional restrictions in terms of freedom of religion and belief, in particular for religious minorities. Further amendments to the law on religion are expected to be passed by the Parliament in 2013.

In 2013, the Oslo Center will hold dialogue meetings

with key high level officials in Kyrgyzstan to advocate for improved conditions for freedom of religion and address issues of concern for the religious communities. The aim of these dialogue meetings is to build confidence and build up good relations with the authorities in Kyrgyzstan, in order to be well placed to advocate for positive change.

Read more on <http://www.oslocenter.no/en/projects/freedom-of-religion/>

OTHER ACTIVITIES

PARTNERSHIP FOR CHANGE

Partnership for Change aims to act as a catalyst for social change by bringing together the business community and other sectors of society through a conference, with speeches from some of the most inspiring social innovators of our time.

The Oslo Center was a contributor to this conference in 2012. The conference focused on Dignity and

Empowerment, and the Oslo Center was responsible for two sessions: History in the Making? Burma Quo Vadis, and Regaining dignity as a prerequisite for empowerment.

The main focus of the 2013 conference is Empowering the Youth.

LUNCH SEMINARS

The Oslo Center continued the tradition of hosting a series of informal lunch seminars in 2012. We are happy to see that several persons outside the office have taken the opportunity to attend these lunches and have joined us as we have become informed on a variety of topics.

Among others, we have been visited by John Roosevelt Boettinger who gave an analysis of President Obama's presidency, Mama Maggie who presented her work with some of Egypt's poorest people, Harald Neple from the Norwegian MFA who presented his ideas

around his new role as "ambassador" for religious minorities, Lene Wetteland (Norwegian Helsinki Committee) who talked about the political situation in Kyrgyzstan, and Kristian Berg Harpviken (PRIO) who talked about the democratization process in Afghanistan.

The Oslo Center will continue this series of lunch seminars in 2013 and encourages everyone to join us at sessions which they are interested in. Details of upcoming sessions will be posted on www.oslocenter.no

GLOBAL DIGNITY DAY

Global Dignity Day aims to instil in young persons a respect for the dignity and value of all people by focusing on values such as inclusiveness, positivity and respect. The Oslo Center participated in the Global Dignity Day 2012 at Roald Amundsen videregående skole (high school). Members of the Oslo Center staff

met with young persons aged 16-17, encouraging them to share and present personal stories that touched upon the values of dignity, respect and understanding. The Oslo Center will also participate in the Global Dignity Day in 2013.



In June 2012, the Burmese democracy icon Aung San Suu Kyi visited Oslo. This was her first trip to Europe in 24 years, and she could finally give her Nobel Peace Prize lecture 21 years after receiving the prize. Suu Kyi also visited The Oslo Center where she met Burmese people, humanitarian organizations and

representatives of the Norwegian business community. The Oslo Center is proud to have been one of the organisers of the Public Celebration Concert where 10 000 people attended to give their tribute to Suu Kyi.



AUNG SAN SUU KYI CELEBRATION



Foto: Sara Johannessen



Foto: Sara Johannessen





US FOUNDATION

The Oslo Center US Foundation, based in Minnesota, now in its fifth year, continues to refine its mission to better support the international peace building work of the Oslo Center. Inspired by the work of the Oslo Center in Norway, the Oslo Center US Foundation envisions a world consisting of stable democracies respecting human dignity and rights.

The OCUSF board of Directors and Advisors engage professionals from their network of business, legal, nonprofit and philanthropic areas to forge connections with other NGOs, foundations, corporations and US governmental agencies in building capacity for the Oslo Center in Norway. OCUSF also engages local diaspora communities in local and global support for Oslo Center initiatives in their home countries.

A major initiative of OCUSF is forging partnerships with international business and development organizations who understand that stable democracies make their investments and development projects safer, more secure and sustainable.

Ambassador Thomas A. Loftus, co-founder of the Oslo Center US Foundation, stepped down as Chairman of the Board of OCUSF in 2012 and is now an active member of the Advisory Board. We would like to thank Ambassador Loftus for his inspiration and leadership during the past five years.

Read more at www.oslocenter.us

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STAFF



Kjell Magne Bondevik, President

Mr. Bondevik is the founder and president of the Oslo Center for Peace and Human Rights. He was Prime Minister of Norway 1997-2000 and 2001-2005. He has also been Minister of Foreign Affairs and Minister of Church and Education. He was a member of the Norwegian Parliament from 1973-2005. Mr. Bondevik served as the UN Secretary-General's Special Envoy to the Horn of Africa in 2006-2007. Mr. Bondevik holds the degree of Cand.Theol. and was ordained as a priest in the Lutheran Church of Norway in 1979.



Tore Torstad, Executive Director

Mr. Torstad is the Executive Director of the Oslo Center. He has long and diverse experience within leadership and project management in Norway as well as internationally. Mr. Torstad has worked for The International Red Cross in Bosnia-Herzegovina and he was the Secretary-General for The Norwegian Guide and Scout Association from 2002 to 2007. For the past five years he has worked for Norwegian Church Aid in Sudan and South Sudan, three of these as the Executive Director of their program.



Cecilia Bylesjö, Program Manager

Ms. Bylesjö is the manager of the democracy assistance program. She has previously worked for International IDEA, the National Democratic Institute, and the Carter Center, with a particular focus on institution building, elections, constitutions and gender in Asia, Africa and Europe. She holds a Master's in Political Science and Development Studies from Umeå University and University of Malaysia.



Nikolai Hegertun, Project Coordinator

Mr. Hegertun is the project coordinator on the project "Religion and Development" and Democracy Assistance. He has experience of freelance journalism and as an accompanier for the Norwegian Church Aid on the West Bank. He has a Master's degree in Peace and Conflict Studies from the University of Oslo. His thesis analyzed the role of religious actors in conflict resolution. His Bachelor's degree is in Culture and Communication Studies.



Tone Holme, Head of Administration

Ms. Holme is in charge of the administration of the Oslo Center. She is also the President's personal assistant and she organizes meetings and travels. Ms. Holme was a secretary at the Prime Minister's Office from 1994-2007, and she has also worked at the Ministry of Finance and at the Ministry of Local Government and Regional Development. Ms. Holme is on leave of absence in 2013.



Anne Hushagen, Special Advisor

Ms. Hushagen has a Master's degree in Sociology, specializing in international migration and ethnic relations. Previously she has held different positions in the OSCE. Ms. Hushagen has also worked on Kosovo in the Norwegian Ministry of Foreign Affairs, on minority issues in the Ministry of Justice, and has also been Advisor and Project Coordinator for Norwegian Church Aid and the Nansen Dialogue Network in Kosovo.



Håvard Kleppa, Communications Advisor

Mr. Kleppa is the Press Contact at the Oslo Center. Mr. Kleppa has worked as a Radio and TV journalist for more than ten years in different national broadcasters in Norway. He is educated in journalism, social science and history. Mr. Kleppa is also working on the Oslo Center's Burma engagements.



Einar Steensnæs, Senior Advisor

Mr. Steensnæs is the former Executive Director at the Oslo Center. From 2009 he has had a supporting role in different projects and represents the Oslo Center in some cooperating organizations. Mr. Steensnæs had a long career in Norwegian politics, having been Minister of Education and Research (1989-90) and Minister of Petroleum and Energy (2001-2004). Since 2005 he has been a member of the Executive Board of UNESCO, Paris.



Bjarte Tørå, Special Advisor

Mr. Tørå has more than 30 years of experience in democracy development and political party strengthening, working with political parties in countries such as Estonia, Latvia, Lithuania, Russia and Bosnia-Herzegovina. Mr. Tørå joined National Democratic Institute (NDI) in 2001 and directed NDI's programs in Kenya for 8 years. He also extended his expertise to NDI's democracy assistance programs in Somalia and South Sudan. In January 2009 Mr. Tørå joined International IDEA, serving as the Head of the Political Party, Participation and Representation Program.



Others affiliated to the Oslo Center

Sissel Fleischer Hauff

Ms. Hauff is the project assistant on the project "Child Rights in Kenya". She is a graduate from Queen Mary, University of London, and holds an LL.M. from the School of Oriental and African Studies in London. Her Master's dissertation focused on the international legal standards pertaining to child soldiers. Hauff has previously been an intern with the United Nations Development Program in Cairo.



Student Interns at the Oslo Center in 2012: Maida Delic, Eilif Hartwig, Bjørn Heger, Hilde Jørgensen, Frantz Pedersen, and Sunniva Hersir Sollid.

Staff leaving in 2012: Ingrid Vik, Special Advisor.



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INCOME AND EXPENDITURE

| | 2012 | 2011 |
|--|-------------------|-------------------|
| INCOME | | |
| Contribution | 10 603 649 | 8 906 122 |
| Other income | 4 177 573 | 1 781 333 |
| TOTAL INCOME | 14 781 222 | 10 687 456 |
| COST FROM OPERATIONS | | |
| Compensation and social costs | 7 015 102 | 7 580 211 |
| Depreciation | 32 122 | 168 474 |
| Other operating expenses | 5 230 952 | 4 883 568 |
| TOTAL COST FROM OPERATIONS | 12 278 176 | 12 632 253 |
| PROFIT & LOSS FROM OPERATIONS | 2 503 046 | -1 944 797 |
| FINANCE | | |
| Interest income | 218 003 | 190 899 |
| Financial income | 0 | 1300 |
| Interest expenses | 0 | -4 574 |
| Financial expenses | -11 296 | -3 744 |
| TOTAL FINANCE | 206 707 | 183 880 |
| INCOME AND EXPENDITURE | 2 709 753 | -1 760 917 |

PARTNERS

The Oslo Center works in partnerships to take advantage of the best available expertise, knowledge and skills to promote democracy, peace and human rights. The Oslo Center works closely with different NGOs, institutions and organisations, and has co-operation agreements with:

- National Democratic Institute
- International IDEA
- Club de Madrid
- Search for Common Ground
- Religions for Peace
- One World in Dialogue
- Defenders of Human Rights Center
- The Norwegian Helsinki Committee
- Stefanus Alliance International
- Partnership for Change
- The Oslo Center US Foundation
- Global Dignity Norway
- Foundation for Dialogue Among Civilisations
- The University of Oslo
- Alliance of Civilizations
- The Carter Center
- Kim Dae-jung Library and Museum
- The Crisis Management Initiative



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